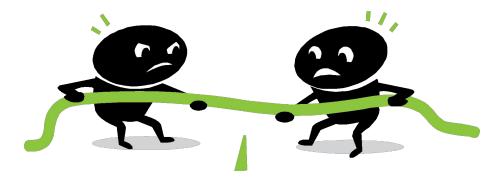
### STRATEGIC MANAGEMENT



## **Strategic Competitiveness**



- Strategy
- Strategic intent
- Strategic management

## Strategic Management Process

#### Strategy Formulation

- Analyze mission, values, objectives
- Analyze internal and external environments
- Revise mission and objectives, revise strategies
- Strategy Implementation and Evaluation

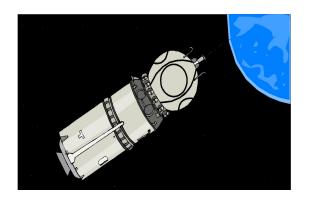
# Analysis of Mission, Values and Objectives

#### Mission

Stakeholders, etc.

#### Core Values

- Organizational culture
- Operating Objectives



# Analysis of Internal and External Environments

#### SWOT

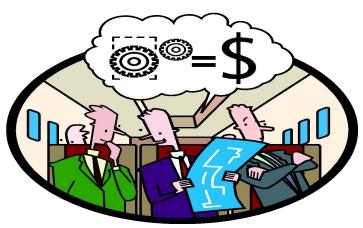
- Internal Strengths and Weaknesses
- External Opportunities and Threats
- Porter's Model of forces affecting industry competition
  - New entrants
  - Customers
  - Competitors
  - Suppliers
  - Substitutes



## **Organizational Strategies**

#### Levels

- Corporate Strategy
- Business Strategy
  - Strategic business unit (SBU)
  - Functional Strategy



#### **Growth and Diversification**

### Growth Strategies

- Concentration
- Diversification
- Vertical integration





Restructuring

Retrenchment Strategy

Downsizing

Divestiture



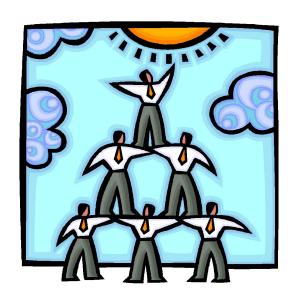
#### **GLOBAL STRATEGIES**

- Globalization Strategy
- Multidomestic Strategy
- Transnational Strategy



## **COOPERATIVE STRATEGIES**

- Strategic alliances
- Co-opetition





- B2B business strategies
- B2C business strategies



# Porter's Competitive Strategies

- Differentiation
- Cost leadership
- Focused differentiation
- Focused cost leadership



# **Portfolio Planning**

- Portfolio planning
- BCG Matrix
  - Question Marks
  - Stars
  - Dogs
  - Cash Cows



## More Strategy Formulation

- Incrementalism
- Emergent strategy







Thank you for attention. Hope you liked